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## **Largest Acquisition in History**



## The yield-accretive acquisition was completed on 9 October 2013





置富嘉湖
Fortune Kingswood

#### Becomes Fortune REIT's largest asset

Gross Rentable Area	: 665,244 sf
No. of Tenants <sup>1</sup>	: 208
No. of parking lots	: 622
Consideration	: HK\$5,849m
Occupancy <sup>1</sup>	: 99.0% (improved from 95.5% as at 30 June 2013)

Note: 1. As at 31 December 2013.

#### **Major Tenants in Fortune Kingswood**















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# Fortune Kingswood – Tenant Repositioning







Already seen operational improvements in less than 3 months after acquisition through proactive tenant repositioning exercise

Jockey Club, previously occupied 12,350 sf on the G/F, has been relocated to the 1/F. Successfully draws strong footfall to the 1/F.





Meanwhile, the original prime space on G/F is being subdivided and 100% precommitted to new retail and F&B tenants.



Occupancy improved to 99%

(from 95.5% at acquisition)



# Results Highlights Financial Results & Capital Management Portfolio Performance Asset Enhancement Initiatives

**Track Record and Prospect** 

# Here We Share!



# Results Highlights







#### For the 12 months ended 31 Dec 2013

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Total Revenue	HK\$1,317.5 M	+ 18.3% YoY
NPI	HK\$928.3 M	+ 17.8% YoY
Distributable Income	HK\$642.4 M	+ 16.9% YoY
DPU	HK\$0.36	+ 11.3% YoY
Distribution Yield <sup>1</sup>	5.8%	
NAV Per Unit <sup>2</sup>	HK\$10.26	+ 16.5% YoY
Portfolio Valuation <sup>2</sup>	HK\$29,338 M	+ 45.2% YoY
Gearing <sup>2</sup>	32.7%	
Rental Reversion <sup>3</sup>	20.4%	
Occupancy <sup>2</sup>	98.7%	
Passing Rent <sup>2</sup>	HK\$33.5 psf	

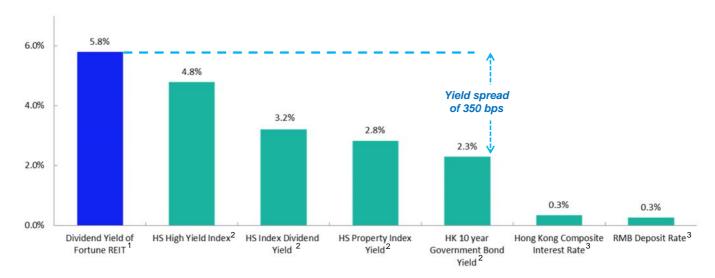
#### Notes

- Based on the average closing unit price in Singapore and Hong Kong of HK\$6.215 as at 31 Dec 2013.
- 2. As at 31 Dec 2013.
- 3. For all renewal leases from 1 Jan 2013 to 31 Dec 2013.

## Resilient Asset Class with Attractive Yield



## Still offers 5.8% distribution yield on Hong Kong retail asset



Source: Company Data, Hang Seng Indexes, Hong Kong Monetary Authority

#### Notes:

- 1. Based on the average closing unit price in Singapore and Hong Kong of HK\$6.215 as at 31 Dec 2013.
- 2. As at Dec 2013.
- 3. As at Nov 2013.

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## **Financial Performance FY13**



FY13	Revenue +1	8	3.3	9	0
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4Q13 DPU +16.1%

	FY13 (HK\$'000)	FY12 (HK\$'000)	Variance (%)	4Q13 (HK\$'000)	4Q12 (HK\$'000)	Variance (%)
Total revenue	1,317,463	1,113,696	18.3%	392,559	291,587	34.6%
NPI	928,331	788,275	17.8%	275,160	206,888	33.0%
Income available for distribution	642,389	549,462	16.9%	182,082	142,474	27.8%
DPU (HK cents)	36.00	32.35	11.3%	9.72	8.37	16.1%

5 contributing factors

Higher occupancy rates

Strong rental growth across entire portfolio

Excellent returns from completed AEIs

Yield accretive acquisition of Fortune Kingswood completed in Oct 2013

Full year contributions from Belvedere and Provident

## **Portfolio Valuation**



		Dec 13 <sup>1</sup>	Dec 12 <sup>2</sup>	Change
		(HK\$ million)	(HK\$ million)	(Dec 13 vs Dec 12)
1	Fortune City One	6,253	5,365	+16.6%
2	Fortune Kingswood <sup>3</sup>	6,028	NA	NA
3	Ma On Shan Plaza	4,342	3,801	+14.2%
4	Metro Town	2,726	2,380	+14.5%
5	Fortune Metropolis	2,059	1,839	+12.0%
6	Belvedere Square	1,693	1,431	+18.3%
7	Waldorf Avenue	1,435	1,268	+13.2%
8	Caribbean Square	875	716	+22.2%
9	Provident Square	856	786	+8.9%
10	Jubilee Square	768	551	+39.4%
11	Smartland	599	516	+16.1%
12	Tsing Yi Square	524	463	+13.2%
13	Nob Hill Square	406	381	+6.6%
14	Hampton Loft	250	222	+12.6%
15	Centre de Laguna	245	229	+7.0%
16	Lido Avenue	169	153	+10.5%
17	Rhine Avenue	110	107	+2.8%
ŀ	Fortune REIT Portfolio	29,338	20,208	+45.2%

Original portfolio up 15.3% YoY

Cap rates mostly unchanged. Portfolio weighted average retail cap rate @4.7%

Valuation increase mostly driven by improved asset performance & Fortune Kingswood

#### Notes:

- Valued by Jones Lang LaSalle Valued by Knight Frank
- Acquired on 9 Oct 2013

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## **Distribution Details**







## 2013 Final Distribution

DPU	18.0 HK cents
Ex-distribution Date	7 Feb 2014
Payment Date	28 Feb 2014

### Fortune REIT ranked 1st

as the Most Committed to a Strong Dividend Policy in Hong Kong



# Results Highlights Financial Results & Capital Management Portfolio Performance Asset Enhancement Initiatives Track Record and Prospect

# Here We Excel!



## **Balance Sheet**



As at 31 Dec 13	(HK\$'000)
Current Assets	925,268
Non Current Assets	29,404,906
Total Assets	30,330,174
Current Liabilities	1,973,299
Non Current Liabilities	9,247,548
Total Liabilities	11,220,847
Net Assets	19,109,327

Gearing Ratio	32.7%
Portfolio Valuation	HK\$29,338M
NAV Per Unit <sup>1</sup>	HK\$10.26

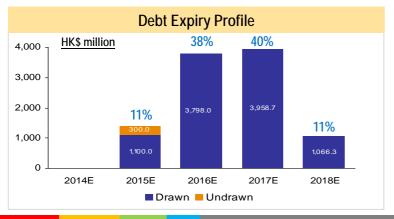
#### Note:

<sup>1.</sup> The total number of deemed units used for the computation of net asset value per Unit is 1,862.5 million Units.

# Capital Management



Debt Profile	As at 31 Dec 13	As at 30 Jun 13	As at 31 Dec 12
Total Debt	HK\$9,923M	HK\$4,768M	HK\$4,870 M
Gearing Ratio / Aggregate Leverage	32.7%	20.9%	23.4%
Interest Cover	4.75X	5.88X	5.33X
Effective Interest Cost	2.59%	2.81%	2.78%



Staggered debt expiry profile. No refinancing requirements until 2015.

Gearing remains healthy at 32.7%.

Effective interest cost reduced to 2.59%

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## Solid Asset Performance



		GRA (s.f.)	Occupancy (31 Dec 13)	Occupancy (30 Jun 13)	Occupancy (31 Dec 12)
1. Fo	ortune City One	414,469	99.2%	91.4%	95.1%
2. Fo	ortune Kingswood <sup>1</sup>	665,244	99.0%	NA	NA
3. M	a On Shan Plaza	310,084	98.5%	99.6%	99.8%
4. M	etro Town	180,822	100.0%	100.0%	100.0%
5. Fo	ortune Metropolis	332,168	97.8%	98.5%	98.5%
6. B	elvedere Square	276,862	94.5%	100.0%	99.4%
7. W	aldorf Avenue	80,842	100.0%	100.0%	100.0%
8. Ca	aribbean Square	63,018	100.0%	100.0%	100.0%
9. Pr	rovident Square	180,238	100.0%	100.0%	99.8%
10. Ju	ubilee Square	170,616	100.0%	97.3%	83.2%
11. Sı	martland	123,544	99.3%	94.8%	99.5%
12. Ts	sing Yi Square	78,836	100.0%	100.0%	100.0%
13. No	ob Hill Square	91,779	99.1%	99.6%	100.0%
14. H	ampton Loft	74,734	100.0%	100.0%	100.0%
15. C	entre de Laguna	43,000	100.0%	100.0%	100.0%
16. Li	ido Avenue	9,836	100.0%	100.0%	100.0%
17. RI	hine Avenue	14,604	100.0%	100.0%	100.0%
P	ortfolio Total	3,110,696	98.7%	97.8%	97.7%
P Note:	ortfolio Total	3,110,696	98.7%	97.8%	97.7

#### **Reversion stands strong** AEI to drive further growth

#### Portfolio Occupancy

98.7%

Strong recovery upon AEIs completion

### Average Rental Reversion

20.4%

Demonstrate resilience amid downturn.

#### **Average Passing Rent**

HK\$33.5 psf

Original portfolio up 9.0% YoY Benefited from good reversion and AEIs

Property was acquired on 9 Oct 2013

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## Portfolio Expiry Profile



E	Expiry Profile by GRA (% of occupied GRA)				
(As	at 31 Dec 13)	2014	2015	2016 & Beyond	
1.	Fortune City One	24.0%	36.3%	39.7%	
2.	Fortune Kingswood	46.5%	32.9%	20.6%	
3.	Ma On Shan Plaza	35.6%	23.1%	41.3%	
4.	Metro Town	21.3%	21.2%	57.5%	
5.	Fortune Metropolis	69.1%	18.7%	12.2%	
6.	Belvedere Square	48.4%	42.9%	8.7%	
7.	Waldorf Avenue	34.3%	9.2%	56.5%	
8.	Caribbean Square	41.6%	49.9%	8.5%	
9.	Provident Square	64.4%	31.3%	4.3%	
10.	Jubilee Square	36.3%	37.6%	26.1%	
11.	Smartland	39.5%	35.4%	25.1%	
12.	Tsing Yi Square	33.1%	48.8%	18.1%	
13.	Nob Hill Square	37.9%	42.7%	19.4%	
14.	Hampton Loft	0.0%	0.0%	100.0%	
15.	Centre de Laguna	36.6%	40.3%	23.1%	
16.	Lido Avenue	30.5%	25.2%	44.3%	
17.	Rhine Avenue	46.5%	32.9%	20.6%	
	Portfolio Total	41.7%	30.9%	27.4%	

## Sustainable growth by capturing opportunity for AEI / Tenant Repositioning

Fortune Kingswood: Well positioned for rental growth by reverting 46.5% expiring leases in 2014 from a low base.

#### Fortune Metropolis:

69% of total GRA is expiring in 2014, providing tenant repositioning opportunities.

Belvedere Square: To embark HK\$80 million AEIs at Phase 3.



#### **Provident Square:**

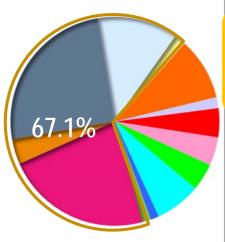
Repositioning opportunities from anchor tenant space expiring in 2014.

## Portfolio Trade mix



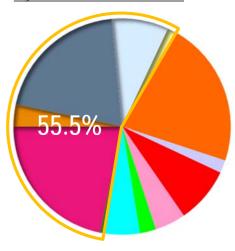
# About 60% from non-discretionary retail sector. Proven resilience across economic cycles

By Gross Rentable Area



Tenan	t's Trade Mix (as	at 31 Dec 13)
■ 1.3%	Community Services	■ 0.5%
■ 22.6%	Food & Beverages	21.7%
■ 3.9%	Homewares	■ 3.3%
<b>2</b> 5.1%	Services & Education	■ 20.2%
<b>= 12.5%</b>	Supermarkets	<b>8.5%</b>
<b>= 1.7%</b>	Wet Markets	<b>1.3%</b>
9.7%	Banking & Real Estate	21.8%
■ 1.7%	Electronics & IT	<b>1.9%</b>
<b>4.5%</b>	Fashion & Shoes	<b>8.4%</b>
<b>4.4%</b>	Gifts, Toys & Jewellery	<b>4.6%</b>
4.2%	Entertainment & Sports	2.4%
7.1%	Others	<b>5.4%</b>
<b>1.3%</b>	Vacant	0.0%





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## **Promoting Fortune Malls**





Family-oriented events to engage shoppers and community.









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# Here We Grow!



## AEIs at Ma On Shan Plaza





CAPEX

Commencement

Completion

HK\$15M

3Q 2013

December 2013

## Achieved return on investment 60%

To reconfigure 59,000sf of anchor tenants space and create more prime shops for retail and F&B.

New zone 100% committed ahead of completion







Subdivision for the new zone has been completed. Better retail offerings attract crowds.

## **AEIs at Fortune City One**





CAPEX Commencement Completion
HK\$20M 2Q 2013 October 2013

# Achieved Return on Investment >25%



## **AEIs at Jubilee Square**





CAPEX Commencement Completion
HK\$15M 2Q 2012 2Q 2013

## Achieved ROI > 25%

FY13 net property income of Jubilee Square increased by 57.4% y-o-y. 3/F now positioned as a household and F&B centre while 6/F & 7/F are focused on enhanced service and education trade.









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## **Tenant Repositioning Initiatives**





2/F Replaced a 8,000sf church with Jumping Gym.

**G/F** Strengthened F&B with some popular local stores. Reconfigured some 5,000sf and brought in new tenants in ladies fashion & electronic product.

> Rental reversion for new tenants ~30% Average passing rent up 9.0% YoY







Continuing strong growth since its first AEIs in 2008. By reshuffling F&B stores to secondary corridor and freeing up main corridor to higher paying retailers. 90% of main corridor are now in retail trades. Further repositioning opportunities of the 8,000sf anchor tenant space expiring in 2014.

Fashion & shoes, electronics, gifts & jewelry contributing 50% of total rental

Rental reversion for new tenants ~45%



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## AEIs at Belvedere Square Phase 3 (BS3)







CAPEX

**Target Commencement** 

**Target Completion** 

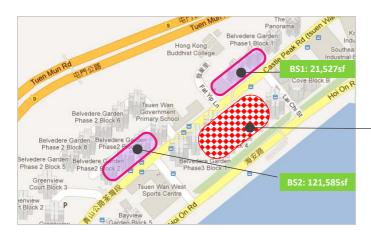
HK\$80M

2014

End of 2015

# Target Return on investment 15%

AEIs to focus on BS3, currently accounted for ~ 60% of rental income.







# Results Highlights Financial Results & Capital Management Portfolio Performance Asset Enhancement Initiatives Track Record and Prospect

# Here We Sprout!



# Pipelines & Proven Track Record in AEIs





Completion	CAPEX (HK\$)	ROI <sup>1</sup>
Target End of 2015	80M	Target 15%
4Q 2013	15M	60%
3Q 2013	20M	>25%
2Q 2013	15 M	> 25%
2012	100 M	> 25%
2010	30 M	22%
2011	12 M	73%
2008	16 M	87%
	Target End of 2015 4Q 2013 3Q 2013 2Q 2013 2012 2010 2011	Target End of 2015  4Q 2013  15M  3Q 2013  2Q 2013  15 M  2012  100 M  2010  30 M  2011  12 M





#### Note:

<sup>1.</sup> Increase in revenue per year divided by the capex spent

# Why Invest in Fortune REIT



• 5.8% DPU yield

1. Attractive Valuation

#### 2. Resilient Portfolio

Sustainable growth across economic cycles

 Positive rental reversion supported by strong local demand and mainland tourist

3. Robust Retail Outlook

#### 4. AEIs Growth

 Track record of executing vale-added AEIs

#### 5. Acquisition Growth

 Strong pipeline from Cheung Kong

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Appendices >>>>

## **Three Growth Strategies**

Our success relies on the precisely coordinated execution of three core growth strategies: (1) yield-accretive acquisitions, (2) active leasing management and (3) AEIs.

## **Investment Highlights**





#### About Fortune REIT

- Dual primary listing on both Singapore (since Aug 2003) and Hong Kong (since Apr 2010)
- Have to comply with the stricter regulations in both Singapore and Hong Kong
- Asia's 1st cross-border REIT and the 1st REIT to hold Hong Kong assets



### Portfolio of retail properties

- 17 private housing estate retail properties in Hong Kong
- Comprised of 3.11 million square feet of retail space and 2,606 carpark spaces.
- Portfolio valuation at HK\$29.3 billion



#### Market Capitalization & NAV (as at 31 Dec 2013)

- Market capitalization of Fortune REIT at HK\$11.5 billion
- NAV at HK\$10.26 per unit



## Distribution Policy

- Distribute 100% of its tax exempt income
- Distribute on a semi-annual basis

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## **Proven Acquisition Growth**



IPO in 2003 Dec 2005 Dec 2009 Jun 2012 Dec 2013 16 properties 17 properties 5 properties 11 properties 14 properties (HK\$19.3B) (HK\$29.3B) (HK\$3.3B) (HK\$8.6B) (HK\$11.5B) Fortune Kingswood 2012 2013 2005 2009 Lido Avenue Belvedere Square .⊆ .⊑ .⊑ **Smartland** properties Caribbean Square properties properties property Tsing Yi Square Ma On Shan Plaza **Waldorf Avenue** Fortune City One 9 က Added Added Added

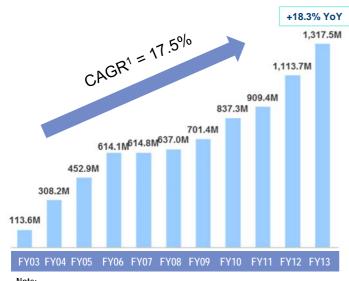
## Years of Sustainable Growth

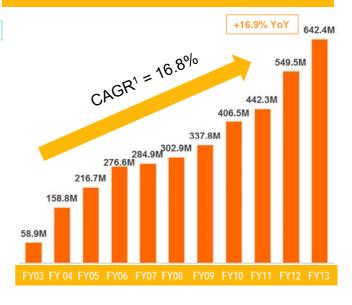


## 10 consecutive years of sustained growth



#### Distributable Income (HK\$)





Note:

1. 2004 - 2013 compound annual growth rate (CAGR)

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### AEIs at Ma On Shan Plaza







**CAPEX** 

Commencement

Completion

HK\$12M

3Q 2011

4Q 2011

## Achieved return on investment 73%





## AEIs at Ma On Shan Plaza

















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# **AEIs at Fortune City One**







**CAPEX** HK\$100M Commencement 3Q 2011

Completion

1H 2013

Achieved ROI > 25%













## **AEIs at Fortune City One**





# Successful repositioned into a mall which brings together shopping, dining and leisure for the community











 $\label{eq:Advantage} \mbox{A dynamic decade. A promising future.}$ 

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## **Hong Kong Economy**



#### Hong Kong continued to face external headwinds

- HK GDP continued to grow moderately in the third quarter of 2013.
- ✓ While the external sector still faced an unsteady global economic environment, domestic sector remained relatively resilient
- ✓ GDP growth forecast for 2013 : 3.0%

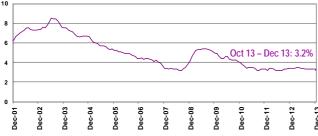
#### GDP 3Q13: Economy grew steadily



# Private consumption: Backed by favourable job and income condition



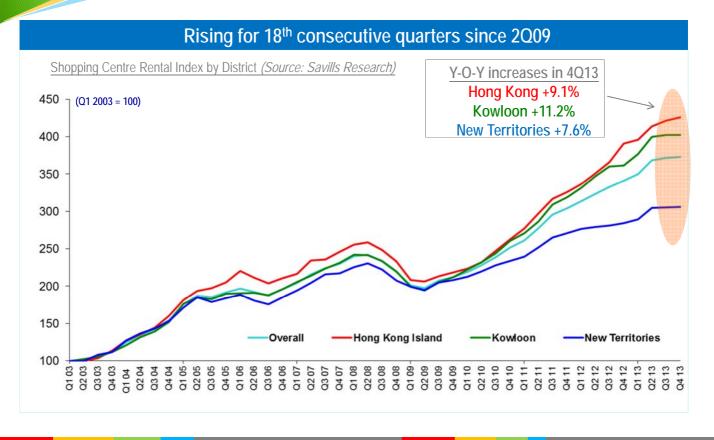
## Unemployment: Labour market stay tight in Dec 13



Source: Census & Statistics Department, HK

# Solid Shopping Centre Rent



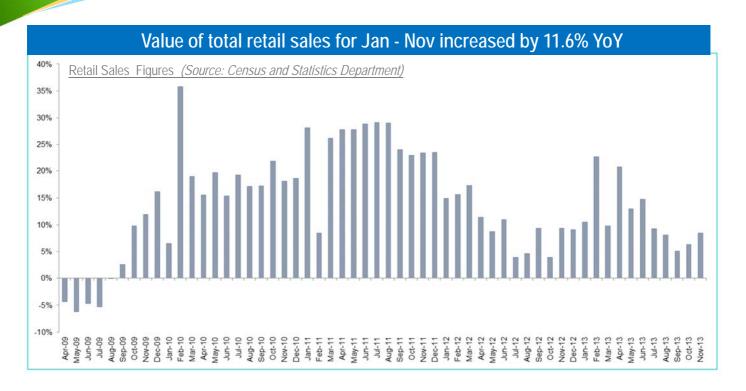


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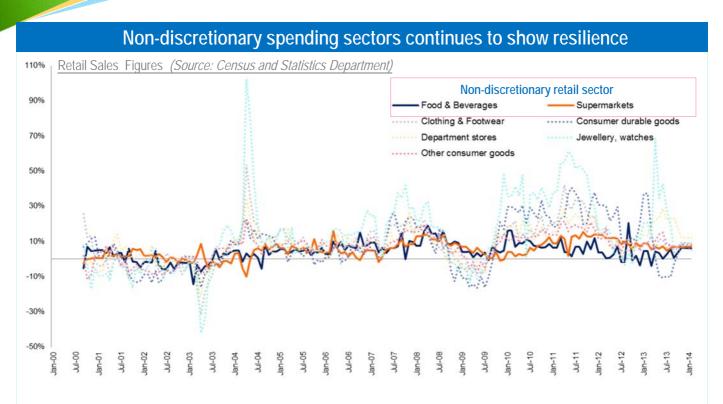
## Hong Kong Retail Sales





## Hong Kong Retail Sales





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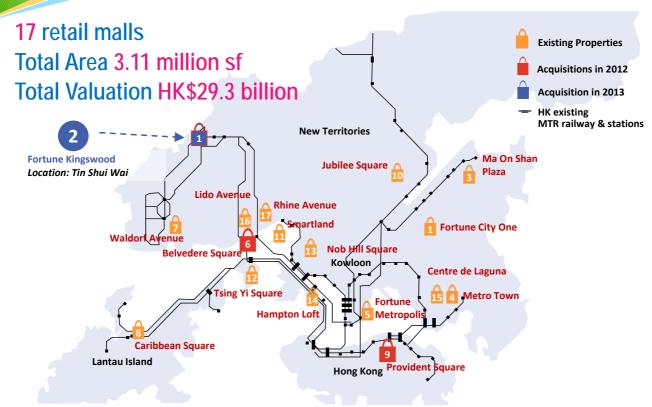
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## Fortune REIT's Enlarged Portfolio

- Acquisition of Fortune Kingswood was completed in Oct 2013







## A New Brand for Next Phase of Growth













#### A new brand architecture under Fortune REIT

"Fortune REIT", the listed entity, heads the brand hierarchy and "Fortune Malls" will be the new bridging asset brand applied across all 17 malls under management.

All 17 malls will be given colourful new identities which share the same logo, but with different hues to reinforce the new Fortune Malls image.





























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## Contact Us



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